

2223-003-RTI
Responsive Records



Pages	Records
2-6	Surgical Procedures Delayed
7-18	Diagnostic Procedures Delayed

Data Request

I would like copies of data detailing the daily and/or weekly quantity of diagnostic, surgical or other procedures delayed, rescheduled or cancelled due to the impacts of Covid-19 on either the patient, healthcare staff, or impacts on policy. Additionally, I would like copies of all records containing any discussions, comments or information pertaining to the above impacts. The records should incorporate references to delayed/rescheduled procedures and/or references to future impacts of delayed/rescheduled procedures. Records should include, but not be limited to emails, texts, graphs, charts, meeting minutes, memorandums, transcripts, etc.

Timeline: September 1, 2021 to April 29, 2022 (inclusive)

Source	VP Professional Services
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Horizon Health Network

Monthly Overview report

Sept 2021-Apr 2022

HHN - Red Alert Level returned Dec 31 2021, Feb 10 2022 non-urgent elective surgeries resumed

Month	Sep-21		Oct-21		Nov-21		Dec-21		Jan-22		Feb-22		Mar-22		Apr-22	
Facility	Total # Surgical Cases	Total # of Surgical Cancellations related to COVID-19	Total # Surgical Cases	Total # of Surgical Cancellations related to COVID-19	Total # Surgical Cases	Total # of Surgical Cancellations related to COVID-19	Total # Surgical Cases	Total # of Surgical Cancellations related to COVID-19	Total # Surgical Cases	Total # of Surgical Cancellations related to COVID-19	Total # Surgical Cases	Total # of Surgical Cancellations related to COVID-19	Total # Surgical Cases	Total # of Surgical Cancellations related to COVID-19	Total # Surgical Cases	Total # of Surgical Cancellations related to COVID-19
TMH	536	3	516	64	502	30	512	49	382	164	442	10	527	23	523	14
SMH	89	0	65	1	28	0	66	0	0	49	48	0	45	19	60	9
SJRH	479	3	482	5	425	5	417	49	537	55	452	13	522	23	433	22
SJH	642	7	539	14	503	14	453	24	34	294	516	50	609	65	547	36
CCH	8	0	13	0	10	10	21	0	3	0	13	0	9	0	0	0
SHC	129	0	106	10	113	10	100	10	0	39	106	12	107	17	111	12
GMH	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
DECRH	697	5	661	43	594	18	574	51	366	250	508	29	594	46	561	79
OPH	424	1	467	7	426	4	420	8	94	279	408	15	426	14	425	18
HDSJ	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
URVH	201	49	24	115	178	0	200	0	100	38	163	11	210	0	253	2
MRH	256	0	232	5	232	13	147	42	149	43	195	18	183	4	223	5
HHN	3461	68	3105	264	3011	104	2910	233	1665	1211	2851	158	3232	211	3136	197

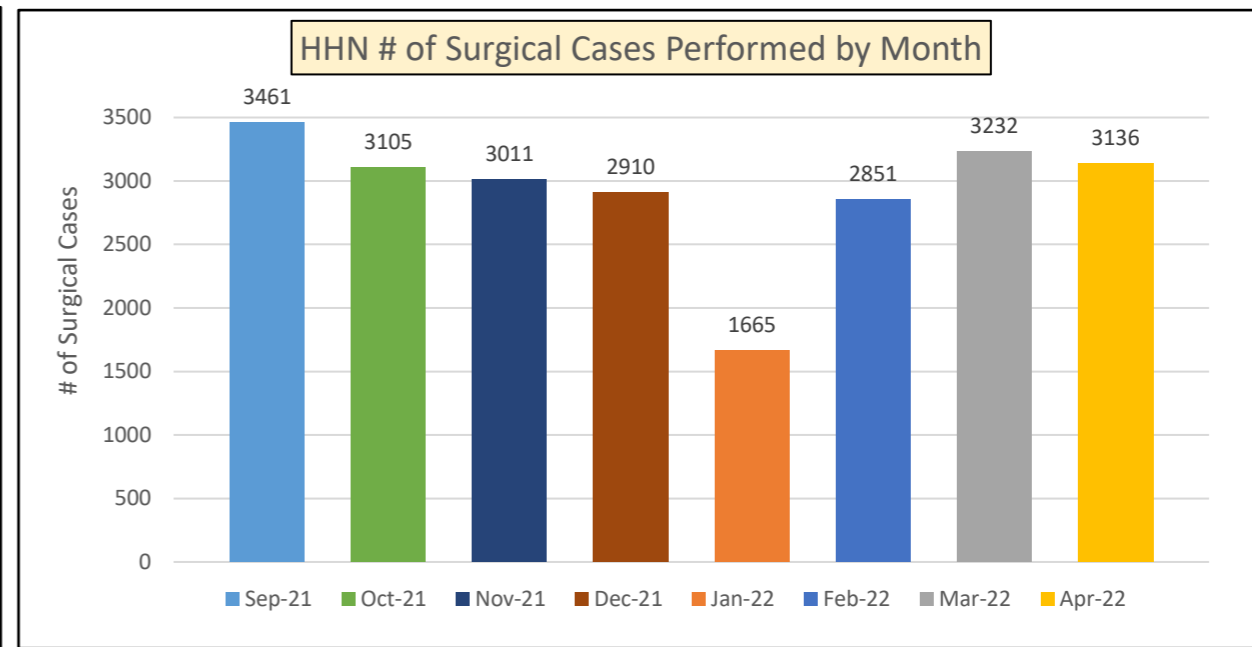
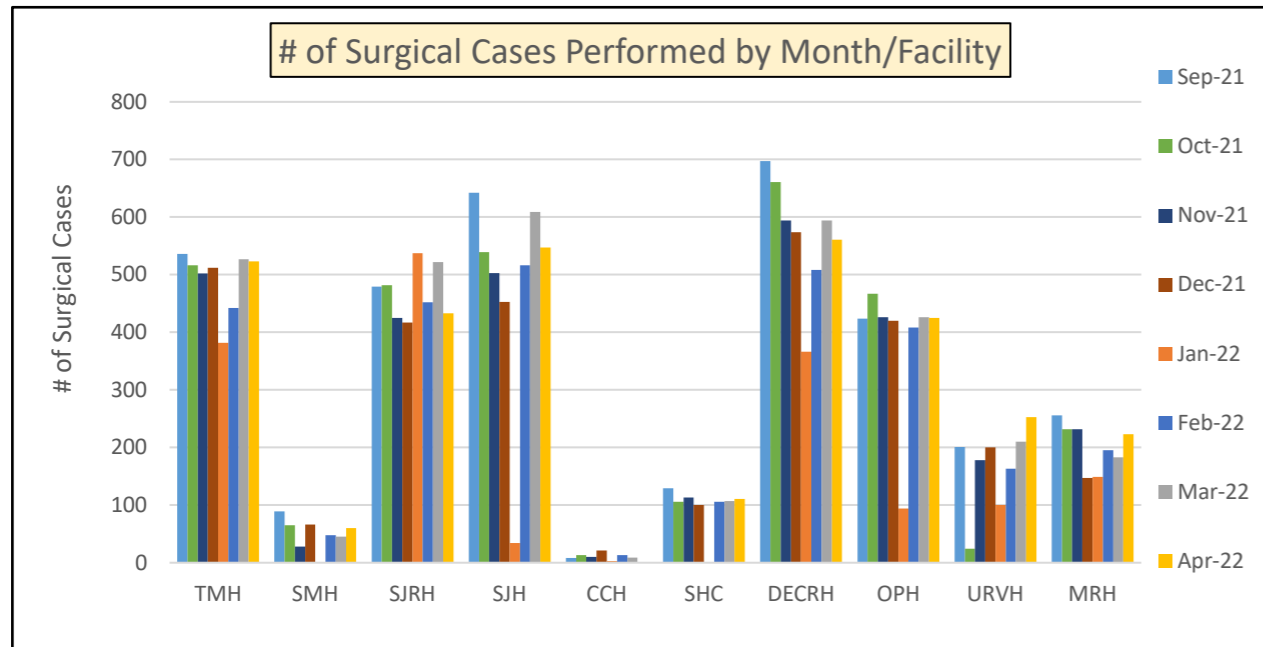
TMH	The Moncton Hospital
SMH	Sackville Memorial Hospital
SJRH	Saint John Regional Hospital
SJH	Saint Joseph's Hospital
CCH	Charlotte County Hospital
SHC	Sussex Health Centre
GMH	Grand Manan Hospital
DECRH	Dr. Everett Chalmers Hospital
OPH	Oromocto Public Hospital
HDSJ	Hotel Dieu of Saint Joseph's Hospital
URVH	Upper River Valley Hospital
MRH	Miramichi Regional Hospital

** Cancellation list started Sept 20 2021, **Note:** source Surgical Cases completed BI report, URVH Pro-Diver report

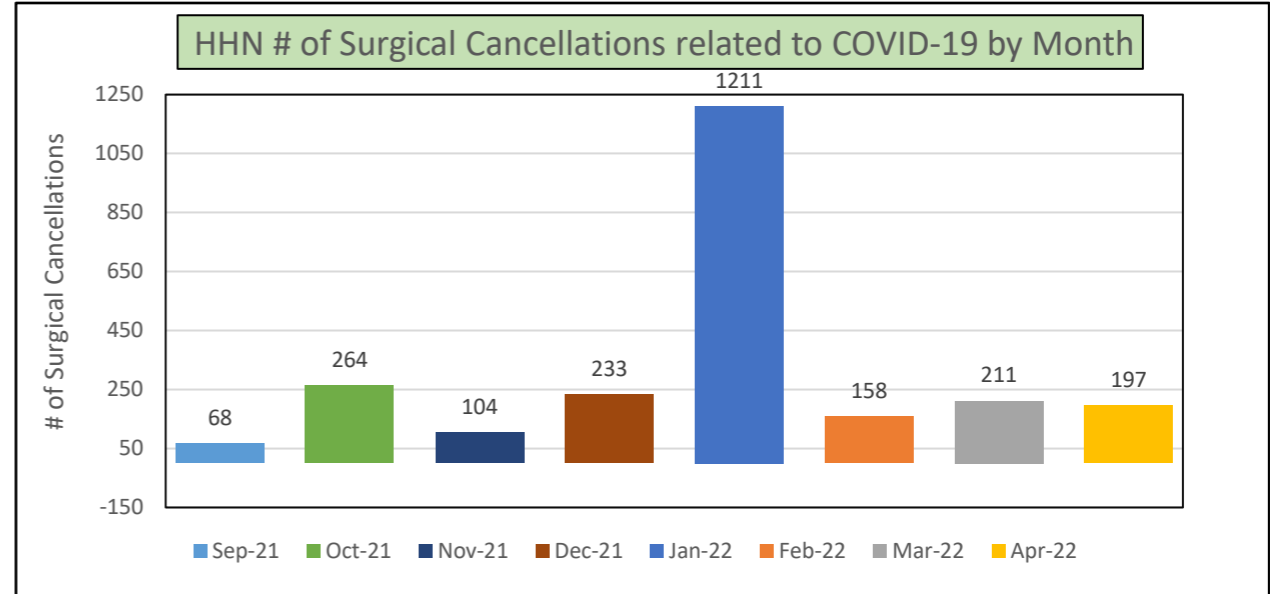
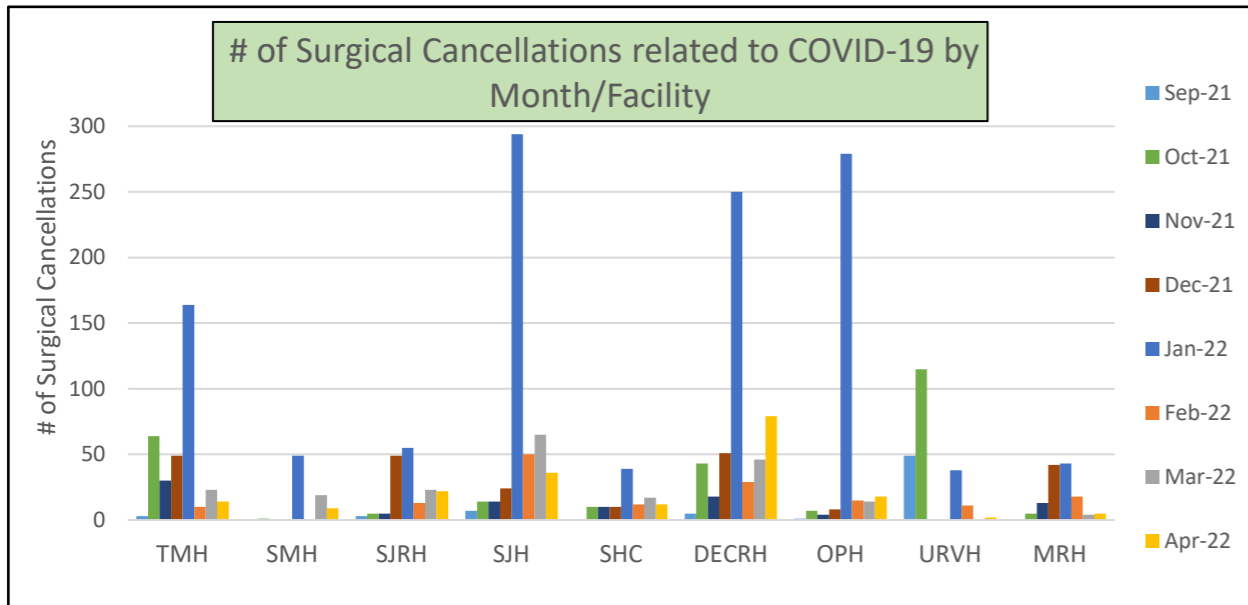
Dec 31 2021 All HHN Hospital returned to Red Alert Level, all Non Urgent Medical Procedures and elective surgeries were postponed (Special Bullentin from CEO 2021-12-31, HHN PSA Thursday Feb 10 2022 all non-urgent elective surgeries were resumed



Horizon Health Network Monthly Overview report Sept 2021-Apr 2022



Horizon Health Network Monthly Overview report Sept 2021-Apr 2022



Horizon Health Network Number of Surgical Cases Completed by Facility and Week

Facility/ Date	Sep 1-7	Sep 8-15	Sep 16-23	Sep 24-30	Oct 1-7	Oct 8-15	Oct 16-23	Oct 24-31	Nov 1-7	Nov 8-15	Nov 16-23	Nov 23-30	Dec 1-7	Dec 8-15	Dec 16-23	Dec 24-31	Jan 2-8	Jan 9-15	Jan 16- 22	Jan 23-29	Jan 30-Feb 5	Feb 6-12	Feb 13-19	Feb 20-26	Feb 27 Mar 5	Mar 6- 12	Mar 13-19	Mar 20-26	Mar 27-Apr 2	Apr 3-9	Apr 10-16	Apr 17-23	Apr 24-30
TMH	99	158	152	127	125	116	145	130	118	129	136	119	142	159	155	56	59	80	107	100	110	115	122	97	126	80	127	123	126	126	113	111	143
SMH	17	25	30	17	10	19	11	25	0	0	19	4	16	29	21	0	0	0	0	0	11	10	11	17	18	0	16	7	4	19	14	10	17
SJRH	100	117	138	124	114	115	128	125	89	93	135	108	106	127	132	52	66	127	152	143	124	124	108	112	124	99	109	123	117	102	91	98	116
SJH	112	186	168	176	166	171	124	78	55	125	181	142	149	143	161	0	34	0	0	0	78	129	163	117	154	87	169	139	105	162	107	115	146
CCH	0	8	0	0	0	13	0	0	0	10	0	0	11	8	0	0	0	0	3	0	0	4	0	0	9	0	0	9	0	0	0	0	0
SHC	19	33	49	28	26	37	18	25	15	30	42	26	27	33	40	0	0	0	0	0	14	30	40	18	18	22	22	21	19	30	27	27	25
DECRH	141	197	196	163	155	172	153	181	88	148	201	157	159	147	183	85	81	87	77	84	111	119	149	124	118	109	129	157	136	146	111	128	153
OPH	82	153	118	71	117	84	139	127	59	105	154	108	136	171	113	0	23	23	18	18	51	109	135	94	87	26	113	138	123	135	98	39	123
URVH	42	58	76	25	5	5	6	8	12	32	61	96	68	80	45	7	19	24	23	31	22	44	57	34	57	7	45	62	64	65	57	52	62
MRH	60	71	74	51	60	50	64	58	37	59	77	59	9	62	59	17	36	28	43	28	52	48	47	42	58	38	47	30	30	53	46	52	65
HHN	672	1006	1001	782	778	782	788	757	473	731	1006	819	823	959	909	217	318	369	423	404	573	732	832	655	769	468	777	809	724	838	664	632	850

Note: GMH and HDSJ do not perform surgical interventions

Horizon Health Network Number of Surgical Cancellations due to COVID-19 by Facility and Week

Facility/ Date	Sep 1-7	Sep 8-15	Sep 16-23	Sep 24-30	Oct 1-7	Oct 8-15	Oct 16-23	Oct 24-31	Nov 1-7	Nov 8-15	Nov 16-23	Nov 23-30	Dec 1-7	Dec 8-15	Dec 16-23	Dec 24-31	Jan 2-8	Jan 9-15	Jan 16- 22	Jan 23-29	Jan 30-Feb 5	Feb 6-12	Feb 13-19	Feb 20-26	Feb 27-Mar 5	Mar 6- 12	Mar 13-19	Mar 20-26	Mar 27-Apr 2	Apr 3-9	Apr 10-16	Apr 17-23	Apr 24-30
TMH	collection started Sept 20 2022		0	2	0	19	22	18	0	0	0	30	25	9	8	1	23	51	47	42	1	2	3	3	1	0	6	8	9	4	1	5	3
SMH		0	1	6	0	0	0	0	0	0	0	0	0	0	0	0	18	16	14	0	0	0	0	0	0	0	0	13	13	1	0	1	0
SJRH		0	3	0	1	0	4	4	0	1	0	4	10	6	16	17	15	24	8	7	4	3	4	3	3	3	5	2	13	5	8	4	2
SJH		1	6	2	6	2	4	4	4	2	5	5	6	11	7	0	98	108	59	29	14	6	9	20	9	7	11	28	25	13	3	6	4
SHC		0	0	3	1	6	1	7	0	2	1	2	2	6	0	20	18	0	0	0	0	3	7	3	4	2	5	1	5	9	0	2	0
DECRH		1	4	13	11	13	6	2	2	8	8	2	35	12	2	53	77	56	63	3	5	18	1	6	3	11	14	12	42	21	5	9	
OPH		0	2	1	2	2	2	0	0	1	2	0	4	4	0	27	52	71	79	0	5	6	4	4	1	4	3	2	6	4	4	4	
URVH		1	48	47	41	7	20	0	0	0	0	0	0	0	0	0	19	11	7	1	1	0	0	2	0	0	0	0	0	0	0	0	2
MRH		0	0	1	1	3	0	1	0	0	0	11	30	6	6	0	14	12	6	10	3	1	8	4	4	1	1	0	2	0	1	2	1
HHN		3	66	73	82	55	55	14	5	16	61	75	73	59	20	287	369	268	231	26	25	55	40	31	17	43	69	81	80	38	29	25	

Note: Grand Manan Hospital and Hotel Dieu Saint Joseph do not perform surgical interventions

Note: CEO message Dec 31 2021 all non-urgent elective procedures were postponed, red level returns in Horizon Health Network

HHN COVID-19 Bulletin Feb 10 2022, all non-urgent elective procedures are resumed



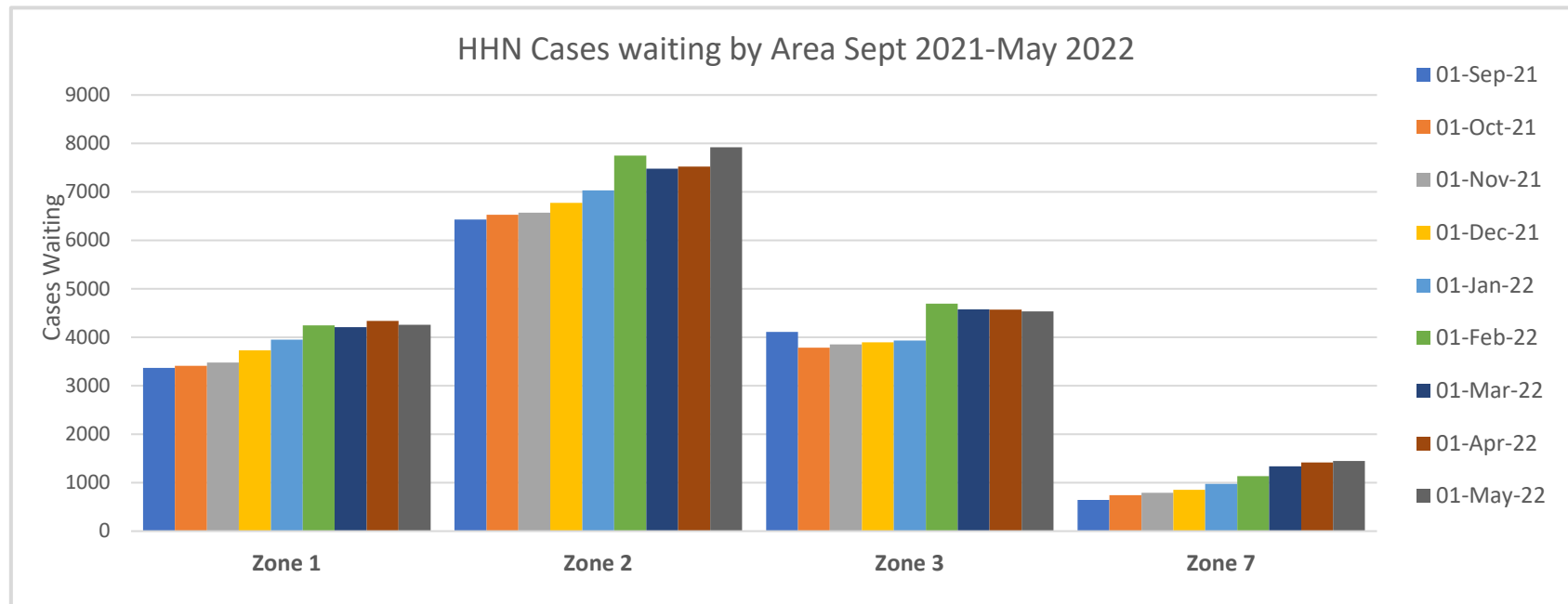
HHN and Area Cases Waiting (Queued and Scheduled) in Horizon

Sept 1 2021-May 1 2022

	01-Sep-21	01-Oct-21	01-Nov-21	01-Dec-21	01-Jan-22	01-Feb-22	01-Mar-22	01-Apr-22	01-May-22
Zone 1	3371	3409	3477	3733	3949	4245	4209	4341	4260
Zone 2	6431	6528	6574	6772	7034	7751	7477	7523	7920
Zone 3	4112	3783	3856	3899	3935	4694	4579	4571	4536
Zone 7	642	742	794	854	974	1135	1339	1417	1446
HHN	14556	14462	14701	15258	15892	17825	17604	17852	18162

Dec 31 2021 All Horizon Health Network Hospitals returned to Red Alert Level, all Non Urgent Medical Procedures and elective surgeries were postponed (Special Bulletin from CEO 2021-12-31

Surgical Wait Time Overview Report, SAR (includes Prioritized cases, Surgeries not requiring tools (i.e. scopes), Other procedures not surgical in nature.



Zone 1 - Moncton Area, Zone 2 Saint John Area, Zone 3 Fredericton Area, Zone 7 Miramichi Area

Source: Surgical Wait time Over view Report SAR (Sam Robichaud)

May 11 2022

Q:\HorizonNB\Health services planning - Quality and research\Decision Support\Right to Information Requests

22/23-003-RTI

I would like copies of data detailing the daily and/or weekly quantity of diagnostic, surgical or other procedures delayed, rescheduled or cancelled due to the impacts of Covid-19 on either the patient, healthcare staff, or impacts on policy. Additionally, I would like copies of all records containing any discussions, comments or information pertaining to the above impacts. The records should incorporate references to delayed/rescheduled procedures and/or references to future impacts of delayed/rescheduled procedures. Records should include, but not be limited to emails, texts, graphs, charts, meeting minutes, memorandums, transcripts, etc.

Timeline: September 1, 2021 to April 29, 2022 (inclusive)

I thought it would be nice to have a summary of actions taken throughout the timeline request as well as initiatives from May 2020 until September 2021 to preface this timeframe. Many of the initiatives for medical imaging occurred from May-August of 2020 so I thought this background may help to round out the story.

In May of 2020, medical imaging slowed its bookings of elective imaging requests as we needed to enable physical distancing in our waiting areas. We split the majority of our teams into scheduled Pods and extended our workdays to meet the needs of our patients. This helped protect staff from working with many different team members and reduced exposure to staff that may have contracted COVID-19. The extension of our days allowed for improved patient throughput and did not lead to significant patient impact in terms of wait time.

We had a period of elective patient cancellations from September 22, 2021 until October 18, 2021 (cancellation tracker attached) totaling 600 patients. This was to assist with redeployment efforts to other parts of the healthcare system as required.

I have attached the Wait Time tracker that was developed in August of 2020 as a way to monitor our return to pre-pandemic levels and track our backlog of patient requisitions. By August of 2020, Medical Imaging had returned close to pre-pandemic levels of patient throughput and in some departments exceeded it based on the efficiencies realized. It evolved over time to meet the needs of our recovery efforts.

Sincerely yours,

A handwritten signature in black ink, appearing to read 'Zach Kilburn', written in a cursive style.

Zach Kilburn
Regional Director of Diagnostic Imaging /
Directeur Regional de l'Imagerie Diagnostique
Horizon Health Network /
Réseau de Santé Horizon
(506) 648-6908 (Office)
Zachary.Kilburn@Horizonnb.ca
www.HorizonNB.ca

Cancelled Appointments/ Staff COVID per day

Date: 22/09/2021

	Area 1			Area 2							Area 3						Area 7	Total	Other Comments	
	TMH	Sackville	Jones Lake	SJRH	SHC	CCH	FHC	GMH	SJH	KV	DECH	Woodbridge	Oromocto	URVH	Hotel Dieu	Minto	Plaster Rock			MRH
DI Staff off due to COVID reasons	3	1	N/A	2														0	6	
Ultrasound	N/A	N/A	N/A	0	0	2	0	0	2	1	0		0	0	0	N/A	N/A	3	8	
MRI	N/A	N/A	N/A	2	0	0	0	0	0	0	0		N/A	0	N/A	N/A	N/A	0	2	
CT	N/A	N/A	N/A	3	0	0	0	0	1	0	0		N/A	1	N/A	N/A	N/A	3	8	
Interventional Radiology	N/A	N/A	N/A	0	0	0	0	0	0	0	0		N/A	N/A	N/A	N/A	N/A	N/A	0	
Nuclear Medicine	N/A	N/A	N/A	3	0	0	0	0	0	0	0		N/A	N/A	N/A	N/A	N/A	N/A	3	
Nuclear Medicine PET	N/A	N/A	N/A	0	0	0	0	0	0	0	N/A		N/A	N/A	N/A	N/A	N/A	N/A	0	
General Rad	N/A	N/A	N/A	0	2	2	0	0	4	4	1		0	0	0	0	0	6	19	

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Date: 23/09/2021

	Area 1			Area 2							Area 3						Area 7	Total	Other Comments	
	TMH	Sackville	Jones Lake	SJRH	SHC	CCH	FHC	GMH	SJH	KV	DECH	Woodbridge	Oromocto	URVH	Hotel Dieu	Minto	Plaster Rock			MRH
DI Staff off due to COVID reasons	6	0	N/A	2														0	8	
Ultrasound	0	N/A	N/A	0	1	0	0	0	0	0	0		0	0	0	N/A	N/A	1	2	
MRI	0	N/A	N/A	0	0	0	0	0	0	0	0		N/A	0	N/A	N/A	N/A	0	0	
CT	4	N/A	N/A	1	0	0	0	0	0	0	0		N/A	1	N/A	N/A	N/A	3	9	
Interventional Radiology	0	N/A	N/A	1	0	0	0	0	0	0	0		N/A	N/A	N/A	N/A	N/A	N/A	1	
Nuclear Medicine	2	N/A	N/A	7	0	0	0	0	0	0	0		N/A	N/A	N/A	N/A	N/A	N/A	9	
Nuclear Medicine PET	N/A	N/A	N/A	2	0	0	0	0	0	0	N/A		N/A	N/A	N/A	N/A	N/A	N/A	2	
General Rad	2	0	N/A	0	1	1	0	0	4	2	0		0	1	0	0	0	4	15	

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Date: 24/09/2021

	Area 1			Area 2							Area 3						Area 7	Total	Other Comments	
	TMH	Sackville	Jones Lake	SJRH	SHC	CCH	FHC	GMH	SJH	KV	DECH	Woodbridge	Oromocto	URVH	Hotel Dieu	Minto	Plaster Rock			MRH
DI Staff off due to COVID reasons	7	0	N/A															0	7	
Ultrasound	1	N/A	N/A	0	0	1	0	0	2	0	0		0	0	0	N/A	N/A	2	6	
MRI	0	N/A	N/A	1	0	0	0	0	0	0	0		N/A	0	N/A	N/A	N/A	1	2	
CT	3	N/A	N/A	0	0	0	0	0	0	0	0		N/A	1	N/A	N/A	N/A	2	6	
Interventional Radiology	0	N/A	N/A	0	0	0	0	0	0	0	0		N/A	N/A	N/A	N/A	N/A	N/A	0	
Nuclear Medicine	2	N/A	N/A	0	0	0	0	0	0	0	0		N/A	N/A	N/A	N/A	N/A	N/A	2	
Nuclear Medicine PET	N/A	N/A	N/A	0	0	0	0	0	0	0	N/A		N/A	N/A	N/A	N/A	N/A	N/A	0	
General Rad	2	0	N/A	1	0	1	0	0	1	4	1		1	0	0	0	0	4	15	

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Date: 27/09/2021

	Area 1			Area 2							Area 3						Area 7	Total	Other Comments	
	TMH	Sackville	Jones Lake	SJRH	SHC	CCH	FHC	GMH	SJH	KV	DECH	Woodbridge	Oromocto	URVH	Hotel Dieu	Minto	Plaster Rock			MRH
DI Staff off due to COVID reasons	2	0	N/A	1								N/A	0	1	0	0	0	0	4	
Ultrasound	2	N/A	N/A	2	0	0	0	0	0	0		N/A	0	0	0	N/A	N/A	1	5	
MRI	0	N/A	N/A	5	0	0	0	0	0	0		N/A	N/A	0	N/A	N/A	N/A	1	6	
CT	9	N/A	N/A	3	0	0	0	0	0	0		N/A	N/A	1	N/A	N/A	N/A	1	14	
Interventional Radiology	0	N/A	N/A	0	0	0	0	0	0	0		N/A	N/A	N/A	N/A	N/A	N/A	N/A	0	
Nuclear Medicine	0	N/A	N/A	4	0	0	0	0	0	0		N/A	N/A	N/A	N/A	N/A	N/A	N/A	4	
Nuclear Medicine PET	N/A	N/A	N/A	4	0	0	0	0	0	0	N/A		N/A	N/A	N/A	N/A	N/A	N/A	4	
General Rad	2	0	N/A	1	1	1	0	0	3	0		N/A	0	0	0	0	0	5	13	

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Cancelled Appointments/ Staff COVID per day

Date: 28/09/2021 Staffing, Cancellations from the previous day

	Area 1			Area 2							Area 3						Area 7	Total	Other Comments
	TMH	Sackville	Jones Lake	SJRH	SHC	CCH	FHC	GMH	SJH	KV	DECH	Woodbridge	Oromocto	URVH	Hotel Dieu	Minto	Plaster Rock		
DI Staff off due to COVID reasons	2	0	N/A	1							0	N/A	0	1	0	0	0	0	4
Ultrasound	2	N/A	N/A	4	0	0	0	0	1	2	0	N/A	0	0	0	N/A	N/A	0	9
MRI	0	N/A	N/A	2	0	0	0	0	0	0	0	N/A	N/A	0	N/A	N/A	N/A	0	2
CT	9	N/A	N/A	1	0	0	0	0	0	0	0	N/A	N/A	0	N/A	N/A	N/A	3	13
Interventional Radiology	0	N/A	N/A	1	0	0	0	0	0	0	0	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1
Nuclear Medicine	0	N/A	N/A	7	0	0	0	0	0	0	0	N/A	N/A	N/A	N/A	N/A	N/A	N/A	7
Nuclear Medicine PET	N/A	N/A	N/A	3	0	0	0	0	0	0	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	3
General Rad	2	0	N/A	0	1	1	0	0	2	4	0	N/A	0	0	0	0	0	1	11
																			46

Date: 29/09/2021 Staffing, Cancellations from the previous day

	Area 1			Area 2							Area 3						Area 7	Total	Other Comments
	TMH	Sackville	Jones Lake	SJRH	SHC	CCH	FHC	GMH	SJH	KV	DECH	Woodbridge	Oromocto	URVH	Hotel Dieu	Minto	Plaster Rock		
DI Staff off due to COVID reasons	4	0	N/A	2							0	N/A	0	0	0	0	0	0	6
Ultrasound	0	N/A	N/A	3	1	4	0	0	0	2	0	N/A	0	0	0	N/A	N/A	2	12
MRI	0	N/A	N/A	1	0	0	0	0	0	0	0	N/A	N/A	0	N/A	N/A	N/A	0	1
CT	2	N/A	N/A	1	0	0	0	0	0	0	0	N/A	N/A	0	N/A	N/A	N/A	0	3
Interventional Radiology	4	N/A	N/A	0	0	0	0	0	0	0	0	N/A	N/A	N/A	N/A	N/A	N/A	N/A	4
Nuclear Medicine	1	N/A	N/A	4	0	0	0	0	0	0	0	N/A	N/A	N/A	N/A	N/A	N/A	N/A	5
Nuclear Medicine PET	N/A	N/A	N/A	1	0	0	0	0	0	0	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1
General Rad	0	0	N/A	0	1	1	0	0	3	2	0	N/A	0	0	0	0	0	4	11
																			37

Date: 30/09/2021 Staffing, Cancellations from the previous day

	Area 1			Area 2							Area 3						Area 7	Total	Other Comments
	TMH	Sackville	Jones Lake	SJRH	SHC	CCH	FHC	GMH	SJH	KV	DECH	Woodbridge	Oromocto	URVH	Hotel Dieu	Minto	Plaster Rock		
DI Staff off due to COVID reasons	3	0	N/A	2							0	N/A	0	0	0	0	0	0	5
Ultrasound	0	N/A	N/A	5	1	1	0	0	1	0	0	N/A	0	0	0	N/A	N/A	1	9
MRI	0	N/A	N/A	3	0	0	0	0	0	0	0	N/A	N/A	0	N/A	N/A	N/A	0	3
CT	3	N/A	N/A	2	0	0	0	0	0	0	0	N/A	N/A	0	N/A	N/A	N/A	1	6
Interventional Radiology	1	N/A	N/A	1	0	0	0	0	0	0	0	N/A	N/A	N/A	N/A	N/A	N/A	N/A	2
Nuclear Medicine	1	N/A	N/A	9	0	0	0	0	0	0	0	N/A	N/A	N/A	N/A	N/A	N/A	N/A	10
Nuclear Medicine PET	N/A	N/A	N/A	2	0	0	0	0	0	0	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	2
General Rad	0	0	N/A	0	0	1	0	0	3	0	0	N/A	0	0	0	0	0	2	6
																			38

Date: 01/10/2021 Staffing, Cancellations from the previous day

	Area 1			Area 2							Area 3						Area 7	Total	Other Comments
	TMH	Sackville	Jones Lake	SJRH	SHC	CCH	FHC	GMH	SJH	KV	DECH	Woodbridge	Oromocto	URVH	Hotel Dieu	Minto	Plaster Rock		
DI Staff off due to COVID reasons	0	0	N/A	4							1	N/A	2	1	0	0	0	0	8
Ultrasound	0	N/A	N/A	3	0	1	0	0	0	0	0	N/A	0	0	0	N/A	N/A	0	4
MRI	0	N/A	N/A	1	0	0	0	0	0	0	0	N/A	N/A	0	N/A	N/A	N/A	1	2
CT	3	N/A	N/A	3	0	0	0	0	0	0	0	N/A	N/A	0	N/A	N/A	N/A	2	8
Interventional Radiology	0	N/A	N/A	0	0	0	0	0	0	0	0	N/A	N/A	N/A	N/A	N/A	N/A	N/A	0
Nuclear Medicine	1	N/A	N/A	2	0	0	0	0	0	0	0	N/A	N/A	N/A	N/A	N/A	N/A	N/A	3
Nuclear Medicine PET	N/A	N/A	N/A	1	0	0	0	0	0	0	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1
General Rad	0	0	N/A	0	4	0	1	0	2	5	0	N/A	0	0	0	0	0	4	16

Cancelled Appointments/ Staff COVID per day

Date: 08/10/2021 Staffing, Cancellations from the previous day

	Area 1			Area 2							Area 3						Area 7	Total	
	TMH	Sackville	Jones Lake	SJRH	SHC	CCH	FHC	GMH	SJH	KV	DECH	Woodbridge	Oromocto	URVH	Hotel Dieu	Minto	Plaster Rock		MRH
DI Staff off due to COVID reasons	2	0	N/A	2	0	0	0	0	0	0		N/A						0	4
Ultrasound	0	N/A	N/A	3	1	0	0	0	1	0		N/A	N/A	N/A	N/A	N/A	N/A	1	6
MRI	0	N/A	N/A	1	0	0	0	0	0	0		N/A	N/A	N/A	N/A	N/A	N/A	0	1
CT	2	N/A	N/A	1	0	0	0	0	0	0		N/A	N/A	N/A	N/A	N/A	N/A	2	5
Interventional Radiology	2	N/A	N/A	0	0	0	0	0	0	0		N/A	N/A	N/A	N/A	N/A	N/A	N/A	2
Nuclear Medicine	1	N/A	N/A	2	0	0	0	0	0	0		N/A	N/A	N/A	N/A	N/A	N/A	N/A	3
Nuclear Medicine PET	N/A	N/A	N/A	3	0	0	0	0	0	0	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	3
General Rad	0	0	N/A	0	0	0	0	0	0	5		N/A						3	8
																			28

Date: 11/10/2021 Staffing, Cancellations from the previous day

	Area 1			Area 2							Area 3						Area 7	Total	
	TMH	Sackville	Jones Lake	SJRH	SHC	CCH	FHC	GMH	SJH	KV	DECH	Woodbridge	Oromocto	URVH	Hotel Dieu	Minto	Plaster Rock		MRH
DI Staff off due to COVID reasons			N/A									N/A							0
Ultrasound		N/A	N/A	5	0	0	0	0	1	0		N/A	N/A	N/A	N/A	N/A	N/A		6
MRI		N/A	N/A	3	0	0	0	0	0	0		N/A	N/A	N/A	N/A	N/A	N/A		3
CT		N/A	N/A	5	0	0	0	0	6	0		N/A	N/A	N/A	N/A	N/A	N/A		11
Interventional Radiology		N/A	N/A	0	0	0	0	0	0	0		N/A	N/A	N/A	N/A	N/A	N/A	N/A	0
Nuclear Medicine		N/A	N/A	2	0	0	0	0	0	0		N/A	N/A	N/A	N/A	N/A	N/A	N/A	2
Nuclear Medicine PET	N/A	N/A	N/A	2	0	0	0	0	0	0	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	2
General Rad			N/A	0	3	0	0	0	1	0		N/A							4
																			28

Date: 12/10/2021 Staffing, Cancellations from the previous day

	Area 1			Area 2							Area 3						Area 7	Total	
	TMH	Sackville	Jones Lake	SJRH	SHC	CCH	FHC	GMH	SJH	KV	DECH	Woodbridge	Oromocto	URVH	Hotel Dieu	Minto	Plaster Rock		MRH
DI Staff off due to COVID reasons	1	0	N/A	0	0	0	0	0	0	0	1	N/A	0	0	0	0	0	1	3
Ultrasound	0	N/A	N/A		N/A	N/A	N/A	N/A	N/A	N/A	0	N/A	N/A	N/A	N/A	N/A	N/A	2	2
MRI	0	N/A	N/A		N/A	N/A	N/A	N/A	N/A	N/A	0	N/A	N/A	N/A	N/A	N/A	N/A	0	0
CT	0	N/A	N/A		N/A	N/A	N/A	N/A	N/A	N/A	0	N/A	N/A	N/A	N/A	N/A	N/A	9	9
Interventional Radiology	0	N/A	N/A		N/A	N/A	N/A	N/A	N/A	N/A	0	N/A	N/A	N/A	N/A	N/A	N/A	N/A	0
Nuclear Medicine	1	N/A	N/A		N/A	N/A	N/A	N/A	N/A	N/A	0	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1
Nuclear Medicine PET	N/A	N/A	N/A		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	0
General Rad	0	0	N/A									N/A						1	1
																			13

Date: 13/10/2021 Staffing, Cancellations from the previous day

	Area 1			Area 2							Area 3						Area 7	Total	
	TMH	Sackville	Jones Lake	SJRH	SHC	CCH	FHC	GMH	SJH	KV	DECH	Woodbridge	Oromocto	URVH	Hotel Dieu	Minto	Plaster Rock		MRH
DI Staff off due to COVID reasons	1	0	N/A	1							1	N/A	0	0	0	0	0	1	4
Ultrasound	1	N/A	N/A	0	3	0	0	0	1	0	0	N/A	N/A	N/A	N/A	N/A	N/A	2	7
MRI	0	N/A	N/A	3	0	0	0	0	0	0	0	N/A	N/A	N/A	N/A	N/A	N/A	0	3
CT	2	N/A	N/A	3	0	0	0	0	0	0	0	N/A	N/A	N/A	N/A	N/A	N/A	1	6
Interventional Radiology	0	N/A	N/A	0	0	0	0	0	0	0	0	N/A	N/A	N/A	N/A	N/A	N/A	N/A	0
Nuclear Medicine	0	N/A	N/A	3	0	0	0	0	0	0	0	N/A	N/A	N/A	N/A	N/A	N/A	N/A	3
Nuclear Medicine PET	N/A	N/A	N/A	1	0	0	0	0	0	0	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1
General Rad	3	0	N/A	0	1	3	0	0	2	9		N/A						6	24

Mar-21	Modality	Current Exam Volume %	Monthly % Change	Approx. # of Requisitions (Backlog)	Net Change	Monthly Patient Appointments	Monthly Reqs Received	Projected Wait Time (in days)
Area 1	CT	83%	4%	2,758	219	718	957	155
	MR	82%	15%	2,940	-112.00	397	473	258
	IR	94%	-7%	551	5	245	127	83
	Screening Mammo	88%	-8%	1,335	-315.00	953	236	49
	Diagnostic Mammo	82%	4%	661	44	233	166	106
	Nuc Med	67%	-6%	163	22	179	148	52
	Ultrasound	90%	-3%	1,331	31	914	945	75
	Gen Rad/Fluoro	83%	7%	112	9	4469	1700	12
	Total	84%	1%	9,851	-97.00	8108	4752	54
Area 2	CT	97%	10%	1,881	221	2227	2176	55
	MR	134%	1%	1,257	-570.00	1203	830	52
	IR	106%	20%	78	24	352	148	19
	Screening Mammo	77%	17%	1,310	-67.00	291	345	171
	Diagnostic Mammo	102%	0%	429	246	291	330	78
	Nuc Med	124%	37%	79	-85.00	302	258	33
	Ultrasound	91%	1%	2,171	-532.00	990	1114	100
	Gen Rad/Fluoro	95%	13%	664	-88.00	4447	1957	18
	Total	103%	12%	7,869	-851.00	10103	7158	45
Area 3	CT	112%	16%	265	-374.00	690	1400	72
	MR	104%	-1%	1,682	48	370	800	201
	IR	126%	11%	0	0	70	50	21
	Screening Mammo	92%	3%	900	-100.00	530	500	79
	Diagnostic Mammo	87%	9%	60	10	300	400	46
	Nuc Med	103%	10%	0	0	268	260	29
	Ultrasound	102%	-3%	550	222	800	1600	81
	Gen Rad/Fluoro	88%	9%	450	-50.00	3050	4300	47
	Total	102%	7%	3,907	-244.00	6078	9310	65
Area 7	CT	119%	-13%	489	-59.00	490	550	64
	MR	156%	36%	388	-262.00	240	221	76
	Screening Mammo	89%	7%	1,854	1784	75	407	904
	Diagnostic Mammo	111%	39%	285	-7.00	295	64	35
	Ultrasound	102%	-11%	1,229	67	335	482	153
	Gen Rad/Fluoro	80%	5%	1,396	106	1530	1746	62
	Total	75%	-24%	5,641	1629	2965	3470	92
	HORIZON TOTAL	91%	-1%	27,268	437	27254	24690	57
CT	103%	4%	5,393	7	4125	5083	76	
MR	119%	13%	6,267	-896.00	2210	2324	117	
IR	109%	8%	629	29	667	325	43	
Screening Mammo	87%	5%	5,399	1302	1849	1488	112	
Diagnostic Mammo	96%	13%	1,435	293	1119	960	64	
Nuc Med	98%	14%	242	-63.00	749	666	36	
Ultrasound	96%	-4%	5,281	-212.00	3039	4141	93	
Gen Rad/Fluoro	86%	9%	2,622	-23.00	13496	9703	Less than 30 days	

Area	MRI- AUG 1	MRI- SEP 1	MRI- OCT 1	MRI- NOV 1	MRI- DEC 1	MRI- JAN 1	MRI- FEB 1	MRI- MAR 1	Net Change
Area 1	591	509	464	385	377	362	273	258	-15
Area 2	132	139	154	168	137	130	76	52	-24
Area 3	154	154	154	179	182	202	197	201	4
Area 7	267	233	251	162	124	121	133	76	-57
Horizon	286	259	256	224	205	204	170	147	-23

Area	CT- AUG 1	CT- SEP 1	CT- OCT 1	CT- NOV 1	CT- DEC 1	CT- JAN 1	CT- FEB 1	CT- MAR 1	Net Change
Area 1	127	111	137	125	129	106	132	155	24
Area 2	53	47	40	46	56	53	59	55	-4
Area 3	64	64	64	55	86	90	95	72	-23
Area 7	120	114	99	121	50	58	60	64	4
Horizon	91	84	85	87	80	77	86	86	0

Area	US- AUG 1	US- SEP 1	US- OCT 1	US- NOV 1	US- DEC 1	US- JAN 1	US- FEB 1	US- MAR 1	Net Change
Area 1	103	89	83	50	72	61	72	75	3
Area 2	94	94	138	128	84	119	112	100	-12
Area 3	210	215	215	140	90	120	72	81	8
Area 7	173	155	126	144	131	138	112	153	42
Horizon	145	138	141	115	94	109	92	102	10

Apr-22	Modality	Approx. # of Requisitions (Backlog)	Net Change	Monthly Patient Appointments	Monthly Reqs Received	Projected Wait Time (in days)
Area 1	CT	2,356	-369	1,267	1,234	85
	MR	2,087	-299	541	509	144
	IR	300	7	156	109	79
	Screening Mammo	4,291	235	1,196	300	115
	Diagnostic Mammo	744	72	259	261	116
	Nuc Med	187	1	180	204	65
	Ultrasound	2,291	-49	1,204	1,145	86
	Gen Rad/Fluoro	378	31	2,577	2,243	31
	Total	12,634	-371	7,380	6,005	76
Area 2	CT	3,207	494	2,049	2,575	85
	MR	1,181	260	798	1,091	85
	IR	426	173	371	276	57
	Screening Mammo	2,790	190	335	825	324
	Diagnostic Mammo	561	12	533	397	54
	Nuc Med	929	230	257	649	184
	Ultrasound	2,289	1,013	1,025	889	93
	Gen Rad/Fluoro	451	61	4,550	2,039	16
	Total	11,834	2,433	9,918	8,741	62
Area 3	CT	100	0	NA	NA	50
	MRI-DECRH	1,736	-95	NA	NA	351
	MRI-URVH	1,198	-38	NA	NA	365
	IR		0	NA	NA	5
	Screening Mammo	900	-650	NA	NA	91
	Diagnostic Mammo	80	10	NA	NA	135
	Nuc Med		0	NA	NA	25
	Ultrasound	1,000	0	NA	NA	120
Gen Rad/Fluoro	200	-150	NA	NA	25	
	Total	5,214	-923	NA	NA	130
Area 7	CT	533	-81	467	381	59
	MR	252	-151	353	285	46
	Screening Mammo	2,067	50	424	478	180
	Diagnostic Mammo	282	25	59	84	186
	Ultrasound	1,133	-155	513	471	94
	Gen Rad/Fluoro	1,298	111	934	1,021	74
	Total	5,565	-201	2,750	2,720	90
HORIZON TOTAL		35,247	938	20,048	17,466	79
CT		6,196	44	3,783	4,190	82
MR		6,454	-323	1,692	1,885	148
IR		726	180	951	863	50
Screening Mammo		10,048	-175	1,590	1,209	212
Diagnostic Mammo		1,667	119	1,305	1,129	64
Nuc Med		1,116	231	1,371	1,874	65
Ultrasound		6,713	809	4,979	4,754	69
Gen Rad/Fluoro		2,327	53	27,175	21,748	27

Area	MRI-MAR	MRI-APR	Net Change
Area 1	204	144	-60
Area 2	64	85	21
Area 3	310	351	41
Area 7	94	46	-48
Horizon	168	157	-12

Area	CT-MAR	CT-APR	Net Change
Area 1	126	85	-41
Area 2	72	85	12
Area 3	55	50	-5
Area 7	85	59	-27
Horizon	85	70	-15

Area	US-MAR	US-APR	Net Change
Area 1	105	86	-19
Area 2	75	93	18
Area 3	120	120	0
Area 7	124	94	-30
Horizon	106	98	-8

May-22	Modality	Approx. # of Requisitions (Backlog)	Net Change	Monthly Patient Appointments	Monthly Reqs Received	Projected Wait Time (in days)
Area 1	CT	2,169	-187.00	1127	1059	86
	MR	2,158	71	500	510	160
	IR	328	28	141	107	93
	Screening Mammo	3,923	-368.00	914	237	137
	Diagnostic Mammo	736	-8.00	232	215	123
	Nuc Med	180	-7.00	177	147	55
	Ultrasound	2,324	33	728	962	135
	Gen Rad/Fluoro	660	282	2165	2301	41
	Total	12,478	-156.00	5,984	5538	90
Area 2	CT	2,983	-224.00	1856	2158	83
	MR	1,118	-63.00	869	930	71
	IR	314	-112.00	320	215	50
	Screening Mammo	2,853	63	297	687	358
	Diagnostic Mammo	519	-42.00	453	263	52
	Nuc Med	1,142	213	238	683	230
	Ultrasound	2,582	293	970	1480	126
	Gen Rad/Fluoro	525	74	4353	1918	17
	Total	12,036	202	9356	8334	65
Area 3	CT	100	0			49
	MRI-DECRH	1,772	36			338
	MRI-URVH	1,198	0			350
	IR		0			5
	Screening Mammo	800	-100.00			74
	Diagnostic Mammo	75	-5.00			112
	Nuc Med		0			25
	Ultrasound	980	-20.00			115
Gen Rad/Fluoro	50	-150.00			7	
	Total	4,975	-239.00	0	0	119
Area 7	CT	539	6	303	283	81
	MR	235	-17.00	226	246	64
	Screening Mammo	572	-1495.00	348	235	70
	Diagnostic Mammo	45	-237.00	78	25	27
	Ultrasound	1,615	482	344	821	212
	Gen Rad/Fluoro	1,101	-197.00	1013	911	60
	Total	4,107	-1458.00	2312	2521	86
HORIZON TOTAL		33,596	-1651.00	17,652	16393	85
CT		5,791	-405.00	3286	3500	85
MR		6,481	27	1595	1686	154
IR		642	-84.00	461	322	63
Screening Mammo		8,148	-1900.00	1559	1159	179
Diagnostic Mammo		1,375	-292.00	763	503	74
Nuc Med		1,322	206	415	830	156
Ultrasound		7,501	788	2042	3263	158
Gen Rad/Fluoro		2,336	9	7531	5130	30

Area	MRI- APR	MRI- MAY	Net Change
Area 1	144	160	16
Area 2	85	71	-15
Area 3	358	344	-14
Area 7	46	64	18
Horizon	158	160	1

Area	CT- APR	CT- MAY	Net Change
Area 1	85	86	1
Area 2	85	83	-2
Area 3	50	49	-1
Area 7	59	81	23
Horizon	70	75	5

Area	US- APR	US- MAY	Net Change
Area 1	86	135	50
Area 2	93	126	33
Area 3	120	115	-5
Area 7	94	212	119
Horizon	98	147	49

Jun-22	Modality	Approx. # of Requisitions (Backlog)	Net Change	Monthly Patient Appointments	Monthly Reqs Received	Projected Wait Time (in days)
Area 1	CT	2,079	-90	1,119	1,243	89
	MR	2,082	-76	491	597	164
	IR	317	-11	143	114	90
	Screening Mammo	4,212	289	989	240	135
	Diagnostic Mammo	747	11	279	241	106
	Nuc Med	225	45	203	210	64
	Ultrasound	2,828	504	803	1,114	147
	Gen Rad/Fluoro	656	-4	2,396	2,379	38
	Total	13,146	668	6,423	6,138	90
Area 2	CT	3,249	266	2,109	2,297	79
	MR	1,262	144	950	958	70
	IR	318	4	345	148	41
	Screening Mammo	2,972	119	320	782	352
	Diagnostic Mammo	426	-93	562	395	44
	Nuc Med	1,392	250	263	595	227
	Ultrasound	2,427	-155	993	1,294	112
	Gen Rad/Fluoro	1,118	593	4,990	2,421	21
	Total	13,164	1,128	10,532	8,890	63
Area 3	CT	100	0			42
	MRI-DECRH	1,835	63			386
	MRI-URVH	1,180	-18			350
	IR		0			5
	Screening Mammo		-800			63
	Diagnostic Mammo		-75			150
	Nuc Med		0			21
	Ultrasound		-980			125
Gen Rad/Fluoro		-50			10	
	Total	3,115	-1,860	0	0	#DIV/0!
Area 7	CT	778	239	336	445	109
	MR	219	-16	269	229	50
	Screening Mammo	688	116	349	359	90
	Diagnostic Mammo	30	-15	88	25	19
	Ultrasound	2,136	521	362	575	225
	Gen Rad/Fluoro	1,066	-35	1,046	859	55
	Total	4,917	810	2,450	2,492	91
HORIZON TOTAL		34,342	746	19,405	17,520	80
	CT	6,206	415	3,564	3,985	86
	MR	6,578	97	1,710	1,784	147
	IR	635	-7	488	262	55
	Screening Mammo	7,872	-276	1,658	1,381	167
	Diagnostic Mammo	1,203	-172	929	661	60
	Nuc Med	1,617	295	466	805	156
	Ultrasound	7,391	-110	2,158	2,983	144
	Gen Rad/Fluoro	2,840	504	8,432	5,659	30

Area	MRI- APR	MRI- MAY	MRI- JUNE	Net Change
Area 1	144	160	164	4
Area 2	85	71	70	-1
Area 3	358	344	368	24
Area 7	46	64	50	-14
Horizon	158	160	163	3

Area	CT- APR	CT- MAY	CT- JUNE	Net Change
Area 1	85	86	89	3
Area 2	85	83	79	-4
Area 3	50	49	42	-7
Area 7	59	81	109	28
Horizon	70	75	80	5

Area	US- APR	US- MAY	US- JUNE	Net Change
Area 1	86	135	147	12
Area 2	93	126	112	-13
Area 3	120	115	125	10
Area 7	94	212	225	12
Horizon	98	147	152	5

Mar-22	Modality	Approx. # of Requisitions (Backlog)	Net Change	Monthly Patient Appointments	Monthly Reqs Received	Projected Wait Time (in days)
Area 1	CT	2,356	14	1,267	1,234	85
	MR	2,087	-474	541	509	144
	IR	300	-190	156	109	79
	Screening Mammo	4,291	88	1,196	300	115
	Diagnostic Mammo	744	324	259	261	116
	Nuc Med	187	11	180	204	65
	Ultrasound	2,291	106	1,204	1,145	86
	Gen Rad/Fluoro	378	189	2,577	2,243	31
	Total	12,634	68	7,380	6,005	76
Area 2	CT	3,207	777	2,049	2,575	85
	MR	1,181	929	798	1,091	85
	IR	426	396	371	276	57
	Screening Mammo	2,790	685	335	825	324
	Diagnostic Mammo	561	-387	533	397	54
	Nuc Med	929	657	257	649	184
	Ultrasound	2,289	162	1,025	889	93
	Gen Rad/Fluoro	451	-432	4,550	2,039	16
	Total	11,834	2,787	9,918	8,741	62
Area 3	CT	100	0	NA	NA	50
	MRI-DECRH	1,736	426	NA	NA	351
	MRI-URVH	1,198	-202	NA	NA	365
	IR		-5	NA	NA	9
	Screening Mammo	900	0	NA	NA	91
	Diagnostic Mammo	80	0	NA	NA	135
	Nuc Med		-300	NA	NA	25
	Ultrasound	1,000	150	NA	NA	120
	Gen Rad/Fluoro	200	50	NA	NA	25
Total	5,214	119	NA	NA	130	
Area 7	CT	533	-157	467	381	59
	MR	252	-19	353	285	46
	Screening Mammo	2,067	63	424	478	180
	Diagnostic Mammo	282	-3	59	84	186
	Ultrasound	1,133	-380	513	471	94
	Gen Rad/Fluoro	1,298	-124	934	1,021	74
	Total	5,565	-620	2,750	2,720	90
HORIZON TOTAL		35,247	2,354	20,048	17,466	79
CT		6,196	634	3,783	4,190	82
MR		6,454	660	1,692	1,885	148
Ultrasound		6,713	38	4,979	4,754	69

Area	MRI-APR	MRI-MAY	MRI-JUNE	MRI-JULY	MRI-AUG	MRI-SEPT	MRI-OCT	MRI-NOV	MRI-DEC	MRI-JAN	MRI-FEB	MRI-MAR	MRI-APR	Net Change
Area 1	253	275	257	276	290	239	965	246	183	213	193	204	144	-49
Area 2	65	65	64	68	67	28	52	60	69	66	71	64	85	-14
Area 3	241	382	395	268	295	263	312	286	333	358	371	310	351	-20
Area 7	49	71	73	65	50	64	89	93	116	83	90	94	46	-44
Horizon	152	198	197	169	175	148	355	171	175	180	181	168	157	-25

Area	CT-APR	CT-MAY	CT-JUNE	CT-JULY	CT-AUG	CT-SEPT	CT-OCT	CT-NOV	CT-DEC	CT-JAN	CT-FEB	MRI-MAR	CT-APR	Net Change
Area 1	132	146	134	122	103	91	113	104	157	125	140	126	85	-55
Area 2	45	61	53	68	65	76	67	57	71	74	82	72	85	2
Area 3	56	46	43	47	48	48	30	35	60	50	45	55	50	5
Area 7	57	66	74	71	65	65	127	85	72	79	90	85	59	-31
Horizon	72	79	76	77	70	70	85	70	90	82	89	85	70	-20

Area	US-APR	US-MAY	US-JUNE	US-JULY	US-AUG	US-SEPT	US-OCT	US-NOV	US-DEC	US-JAN	US-FEB	MRI-MAR	US-APR	Net Change
Area 1	64	90	111	125	109	106	130	112	119	104	95	105	86	-9
Area 2	75	79	84	71	94	99	61	64	68	81	101	75	93	-8
Area 3	90	79	86	90	120	92	135	140	135	145	150	120	120	-30
Area 7	135	140	155	172	112	162	208	154	141	156	160	124	94	-66
Horizon	91	97	109	115	109	115	134	118	116	121	127	106	98	-28